

Audit and Risk Committee

Report title: ARA Lessons Learned

Meeting date: 16 June 2025

Time required: 5 minutes

Presenter: Angela Donaldson

RAPID Role: Scrutinise

Publication decision: Can be published internally and externally.

Input requested

For ARC members to take assurance of the progress and status with regards to implementation of the lessons learned actions agreed following the 2023/24 external audit.

Background and summary

Following the 2023/24 external audit, a full lessons learned exercise was completed recognising what worked well and should continue, and what actions should be taken forward to 2024/25 in order to further improve the efficiency of the audit. A report was provided to ARC in October 2024, with subsequent updates being provided regarding progress on implementation of the lessons learned in January and April 2025. The lessons learned report identified 10 actions, all of which have been fully implemented. The appendix shows the full list of actions for reference).

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Reviewers: Michelle Hopton, Deloitte

Sign off: Jen Green

List of annexes: ARA Lessons learned – June 2025